Financial Report December 31, 2018



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RSM US LLP

Independent Auditor's Report

To the Board of Directors
The Chicago Public Education Fund

Report on the Financial Statements

We have audited the accompanying financial statements of The Chicago Public Education Fund, which comprise the statements of financial position as of December 31, 2018 and 2017, the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Chicago Public Education Fund as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

The Chicago Public Education Fund adopted ASU 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*, during 2018. The adoption of the standard resulted in additional footnote disclosures and significant changes to classification of net assets and the disclosures related to net assets. Our opinion is not modified with respect to this matter.

RSM US LLP

Chicago, Illinois April 24, 2019

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Statements of Financial Position December 31, 2018 and 2017

	2018		2017
Assets			_
Cash	\$ 1,688,89	7 \$	1,923,074
Unconditional promises to give, net	12,945,81		6,888,529
Accrued interest receivable	27,01		45,813
Prepaid expenses and deposits	28,46)	41,759
Investments	7,049,95)	6,461,874
Investments held for others as fiscal agent	90,00)	-
Property and equipment, net	71,65	3	100,106
	_\$ 21,901,79) \$	15,461,155
	 	Ψ	10,101,100
Liabilities and Net Assets			
Liabilities:			404.000
Accounts payable and accrued expenses	\$ 275,88		421,869
Amounts held for others as fiscal agent	90,00		-
Deferred rent obligation	108,63		152,444
	474,52	<u>, </u>	574,313
Net assets:			
Without donor restrictions	6,802,82	6	7,515,814
With donor restrictions	14,624,44	4	7,371,028
	21,427,27)	14,886,842
	<u>\$ 21,901,79</u>) \$	15,461,155

Statements of Activities Year Ended December 31, 2018

	W	ithout Donor		
	F	Restrictions	Restrictions	Total
Support and revenue:				
Contributions	\$	697,372	\$ 10,580,749	\$ 11,278,121
In-kind contributions		30,584	-	30,584
Investment return, net		116,867	-	116,867
Net assets released from restrictions		2,952,333	(2,952,333)	-
		3,797,156	7,628,416	11,425,572
Operating expenses:				
Program investments and services:				
Educational leadership		3,991,970	_	3,991,970
Supporting services:				
Management and general		320,497	-	320,497
Fundraising		194,036	-	194,036
•		4,506,503	-	4,506,503
Change in net assets				
before nonoperating expenses		(709,347)	7,628,416	6,919,069
		, , ,	, ,	, ,
Nonoperating expenses:				
Loss on uncollectible pledges		521	375,000	375,521
Provision for income taxes		3,120	· -	3,120
		3,641	375,000	378,641
Change in net assets				
after nonoperating expenses		(712,988)	7,253,416	6,540,428
Net assets:				
Beginning of year		7,515,814	7,371,028	14,886,842
End of year	\$	6,802,826	\$ 14,624,444	\$ 21,427,270

Statements of Activities (Continued) Year Ended December 31, 2017

	Without Donor			With Donor		
	F	Restrictions		Restrictions	Total	
Support and revenue:						
Contributions	\$	2,882,859	\$	5,808,775	\$ 8,691,634	
In-kind contributions		700,963		_	700,963	
Investment return, net		40,046		-	40,046	
Net assets released from restrictions		2,889,653		(2,889,653)	-	
		6,513,521		2,919,122	9,432,643	
Expenses:						
Program investments and services:						
Educational leadership		4,553,618		-	4,553,618	
Supporting services:						
Management and general		583,823		-	583,823	
Fundraising		269,975		-	269,975	
		5,407,416		-	5,407,416	
Change in net assets		1,106,105		2,919,122	4,025,227	
Net assets:						
Beginning of year		6,409,709		4,451,906	10,861,615	
End of year	\$	7,515,814	\$	7,371,028	\$ 14,886,842	

Statements of Functional Expenses Years Ended December 31, 2018

	U	ram Investments nd Services	Supporting Services					_		
			Ma	anagement				Total	_	
	E	Educational		and			S	Supporting	20	18
		Leadership		General	F	undraising		Services	То	tal
Personnel expenses	\$	1,768,064	\$	129,247	\$	149,382	\$	278,629	\$ 2,04	6,693
Consultants		21,000		95,887		-		95,887	11	6,887
Occupancy		229,196		24,559		20,662		45,221	27	4,417
Equipment		67,331		7,215		6,070		13,285	8	0,616
Other office expense		50,646		46,439		2,981		49,420	10	0,066
Communications		81,886		17,150		14,941		32,091	11	3,977
Program grants and related costs		1,743,263		-		-		-	1,74	3,263
In-kind expenses		30,584		-		-		-	3	0,584
	\$	3,991,970	\$	320,497	\$	194,036	\$	514,533	\$ 4,50	6,503

Statements of Functional Expenses (Continued) Years Ended December 31, 2017

		am Investments nd Services	Supporting Services					_	
			Ma	anagement				Total	-
	E	ducational		and			S	Supporting	2017
	Leadership		General		General Fundrais			Services	Total
Personnel expenses	\$	1,476,737	\$	253.966	\$	197,355	\$	451.321	\$ 1,928,058
Consultants	,	-	·	94,439	·	-	•	94,439	94,439
Occupancy		181,765		29,315		28,069		57,384	239,149
Equipment		50,705		8,178		7,830		16,008	66,713
Other office expense		45,089		43,761		4,478		48,239	93,328
Communications		34,253		154,164		32,243		186,407	220,660
Program grants and related costs		2,064,106		-		-		-	2,064,106
In-kind expenses		700,963		-		-		-	700,963
	\$	4,553,618	\$	583,823	\$	269,975	\$	853,798	\$ 5,407,416

Statements of Cash Flows Years Ended December 31, 2018 and 2017

	2018	2017
Cash flows from operating activities:		_
Change in net assets	\$ 6,540,428	\$ 4,025,227
Adjustments to reconcile change in net assets to net cash		
provided by operating activities:		
Depreciation and amortization	45,326	45,364
Stock donations received	(94,911)	(343,028)
Realized and unrealized (gains) losses on investments, net	(1,710)	92,491
Change in operating assets and liabilities:		
Unconditional promises to give	(6,057,282)	(2,983,123)
Accrued interest receivable	18,799	(9,678)
Prepaid expenses and deposits	13,299	5,741
Accounts payable and accrued expenses	(145,985)	(59,980)
Deferred rent obligation	(43,808)	107,206
Amounts held for others as fiscal agent	90,000	-
Net cash provided by operating activities	 364,156	880,220
Cash flows from investing activities:		
Purchases of property and equipment	(16,878)	(98,787)
Purchases of investments	(14,738,931)	(11,637,800)
Proceeds from sale of investments	14,157,476	11,014,940
Net cash used in investing activities	(598,333)	(721,647)
Net (decrease) increase in cash	(234,177)	158,573
Cash:		
Beginning of year	 1,923,074	1,764,501
End of year	\$ 1,688,897	\$ 1,923,074

Notes to Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies

The Chicago Public Education Fund (The Fund) is a nonprofit organization incorporated in the State of Illinois in 1999. The Fund is committed to building a critical mass of great public schools in Chicago by investing in the strong principals who lead them. The Fund advocates for and invests in organizations and ideas that support strong principals citywide and develops and supports programs that enable Chicago's best educators to reimagine teaching and learning.

Founded by civic, business and philanthropic leaders committed to our vision, The Fund is an active collaborator with leaders in Chicago Public Schools, the City of Chicago, the charter community and many local nonprofits. Over two decades, The Fund has invested more than \$68 million to support educator excellence and has served as a convener and catalyst for citywide efforts to improve public schools.

Every four to five years, The Fund engages stakeholders to identify specific and measurable goals that can be achieved through targeted grants of strategic financial support. The Fund raises a pre-established amount of money and the Board of Directors approves allocation of funds into high-level categories of program investments. Each category is designed to help The Fund pursue the goals associated with the funding cycle. New investments within these categories are vetted and approved by assigned working committees of members of the Board of Directors, in conjunction with The Fund team.

The Fund's last two cycles have focused on the development of school principals. In 2013, The Fund raised over \$20 million for our fourth cycle, with two goals: to more than double the number of great principals in Chicago's public schools and to decrease the number of failing schools by half within five years. The effort helped improve educational outcomes for one in three public school students in the City of Chicago. In the process, The Fund learned that principal quality and retention can be reliably improved with targeted investment in leadership.

With that learning in mind, in late 2018, The Fund launched our fifth funding cycle, designed to make permanent Chicago's commitment to leadership as a school improvement lever. Our five-year plan will continue growing principal and school quality citywide; its success will be measured by outcomes in schools. By 2023, The Fund's investments in principals will help increase the number of schools with a stable culture and where most students are at or above grade level by at least 60 percent. Our investments will also help principals leading schools with an unstable culture and struggling students, decreasing the number of such schools by at least 40 percent. The Fund plans to invest over \$25 million through 2023 to achieve these goals, positively impacting more than 350,000 students and the more than 600 principals who serve them.

Significant accounting policies are as follows:

Basis of accounting: The financial statements of The Fund have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Accounting policies: The Fund follows accounting standards established by the Financial Accounting Standards Board (FASB) to ensure consistent reporting of financial position, results of activities, and cash flows. References to generally accepted accounting principles in these footnotes are to the FASB Accounting Standards Codification, sometimes referred to as the Codification or ASC.

Use of estimates: In preparing financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America, management makes estimates and assumptions affecting the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Functional allocation of expenses: The financial statements report certain categories of expenses that are attributable to one or more program or supporting services of The Fund. Those expenses, which include personnel, occupancy, equipment, and certain communications-related expenses, are allocated based on management's estimates of time and effort. Specifically, personnel expenses are allocated between program or supporting services based on estimates of the employee's time spent in each category. The percentages are then applied to each employee's year to date compensation to determine the amounts allocated to each category. The allocation of occupancy costs are calculated by applying a weighted time allocation for each category to occupancy costs. Other operating costs are allocated to each of the functional categories using either a direct allocation of costs or estimated percentages.

Reclassifications: Certain 2017 balances have been reclassified to conform to the current year presentation without any effect on previously reported net assets or changes in net assets.

Classification of net assets:

Net assets without donor restrictions: Net assets that are available for support of The Fund's operations that are not subject to donor-imposed restrictions.

Net assets with donor restrictions: Net assets that are subject to donor-imposed restrictions that may or will be met either by actions of The Fund or the passage of time. Net assets with donor restrictions are released and reclassified to net assets without donor restrictions when the restrictions are met or have expired. Amounts received in the same period in which donor restrictions are satisfied are recorded in net assets without donor restrictions.

Support and revenues: The Fund receives a significant portion of its operating funds from grants and contributions. Contributions are recognized when the donor makes a promise to give to The Fund that is, in substance, unconditional.

In-kind contributions are reported in the financial statements for voluntary donations of services when these services (1) create or enhance nonfinancial assets, or (2) require specialized skills provided by individuals possessing those skills and are services that would typically be purchased if not provided by donation. These contributed services, along with program investments and services expense of the same amount, are recorded at their estimated fair value.

Investments: Investments are recorded at fair value. Investment return includes realized gains and losses and any unrealized appreciation or depreciation of the investments, and is net of investment expenses. Investment return is reported as unrestricted revenue unless the income is restricted by donor or law. Donated securities are recorded at fair value on the date received.

Unconditional promises to give: Unconditional promises to give are recognized as revenue or gains in the period received and as assets, decreases in liabilities or expenses depending on the form of the benefits received. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional. Promises to give to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved and the expected period of payment.

Unconditional promises to give or pledges made which have not been collected by year-end are recorded as an increase in net assets with a time restriction until the point in time that collections are due or received from the donor. Unconditional promises to give which are donor restricted for purpose are recorded as an increase in net assets with donor restrictions until the purpose restriction is accomplished.

Notes to Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Based on management's assessment of the collectability of specific promises to give and the aging of the promises to give, no provision has been made for uncollectible amounts as of December 31, 2018 or 2017.

However, during 2018 The Fund wrote off \$375,000 in unconditional promises to give as a donor withdrew a pledge, reducing net assets.

Property and equipment: The Fund capitalizes property, equipment and leasehold improvements with a cost of \$1,000 or more. The cost of property and equipment is depreciated over the estimated lives of the respective assets using the straight-line method. Furniture and fixtures and equipment are depreciated over an estimated useful life of three years. Leasehold improvements are amortized using the straight-line method over the remaining life of the lease term as of the date placed in service, assuming the remaining lease term is less than the useful life of the asset.

Deferred rent: Rent expense is recognized on a straight-line basis over the lease term. Deferred rent is recorded for the difference between cash paid and straight-line rent expense. Improvements funded by the landlord as a rental incentive are capitalized as leasehold improvements, with an equivalent amount included in the deferred rent obligation; each is amortized over the term of the lease and included in amortization expense and rent expense.

Income taxes: The Fund is generally exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code and applicable state law. In addition, The Fund qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization that is not a private foundation under Section 509(a)(2). Beginning in 2018, under provisions of the Tax Cuts and Jobs Act, The Fund is subject to unrelated business income taxes on qualified fringe transportation benefits provided to employees.

The accounting standard on accounting for uncertainty in income taxes addresses the determination of whether tax benefits claimed on a tax return should be recorded in the financial statements. Under this guidance, The Fund may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. Examples of tax positions include the tax-exempt status of The Fund and the various positions related to the potential sources of unrelated business taxable income. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement. The Fund does not believe that there are any unrecognized tax benefits or tax liabilities that should be recorded for the reporting periods presented in these financial statements.

Accounting pronouncement adopted: The Fund adopted the FASB issued Accounting Standards Update (ASU) 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* The update includes a reduction in the number of net asset categories from three to two, conforming requirements on releases of capital restrictions, several new requirements related to expense presentation and disclosure (including investment expenses), and new required disclosures communicating information useful for assessing liquidity. The Fund adopted the standard in 2018.

Recent accounting pronouncements: In February 2016, the FASB issued ASU 2016-02, *Leases* (*Topic 842*). The guidance in this ASU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the statement of financial position for all leases with terms longer than twelve months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statement of activities. The new standard is effective for The Fund's 2020 financial statements.

Notes to Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

In August 2018, the FASB issued ASU 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made.* This ASU provides guidance surrounding the categorization of certain transactions as contributions or exchange transactions. It further clarifies when contributions should be deemed conditional. The new standard is effective for The Fund's 2019 financial statements for contributions received, and The Fund's 2020 financial statements for contributions paid.

Subsequent events: The Fund has evaluated subsequent events for potential recognition and/or disclosures through April 24, 2019, the date the financial statements were available to be issued.

Note 2. Program Investments and Services

The Fund provides program services, which include investments of dollars, time and expertise to support principal-led educator teams in transforming student learning. Specifically, The Fund:

Offers direct support to principals and their educator teams. We provide opportunities for top principals to expand their leadership beyond their school communities, and for all principals to improve. Our investments in leadership enable educator teams to address core instructional, operational and management needs, with the goal of accelerating student learning in their schools.

Provides talent management support and high-quality data to a broad range of partners citywide. We support leadership development, retention of top talent, and managed transitions in Chicago's public schools. Our team works with partners to leverage data and coordinate efforts that support school communities, especially in times of change.

Positions principal quality as an enduring priority for the City of Chicago. We gather feedback from principals through an annual engagement survey and publish subsequent reports and case studies around issues important to principals. Our objective is to make permanent Chicago's commitment to leadership as a sustainable lever for school improvement.

Fosters conditions in which principals thrive. We champion principal voice in policy making, with a focus on aligned growth and accountability systems and on strategies that increase the number of strong educators in the schools that need them most. We believe that principal-centered policies lead to better outcomes in schools and for students.

Shares the importance of principal quality work nationwide. We manage a national community of practice that currently serves 20 organizations from across the country. Together, we are learning about and sharing promising strategies designed to grow principal quality and to improve the student experience in our communities.

Note 3. Unconditional Promises to Give

Unconditional promises to give at December 31 consist of the following:

	2018	2017
Receivable in up to one year	\$ 4,141,664	\$ 3,106,834
Receivable in one to five years	 9,653,220 13,794,884	4,165,000 7,271,834
Less present value discount	(849,073)	(383,305)
	\$ 12,945,811	\$ 6,888,529

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Notes to Financial Statements

Note 3. Unconditional Promises to Give (Continued)

Unconditional promises to give are discounted based upon payment terms using present value discount rates. The present value discount computation uses various rates up to 2.6 percent.

During 2018, pledges receivable totaling \$375,521, including a \$375,000 pledge from a former member of The Fund's Board of Directors, became uncollectible and were written off as a loss on uncollectible pledges.

Conditional pledges, which are not recognized in the financial statements until conditions are satisfied, totaled \$885,000 and \$376,162 at December 31, 2018 and 2017, respectively.

Note 4. Fair Value of Financial Instruments

As described in Note 1, The Fund records its investments at fair value. The fair value measurements and disclosures topic (the Topic) of the Codification defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and sets out a fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Inputs are broadly defined under the Topic as assumptions market participants would use in pricing an asset or liability.

The three levels of the fair value hierarchy under the Topic are described below:

<u>Level 1</u>. Unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

<u>Level 2</u>. Inputs other than quoted prices within Level 1 that are observable for the asset or liability, either directly or indirectly.

<u>Level 3</u>. Inputs that are unobservable for the asset or liability and which include situations where there is little, if any, market activity for the asset or liability. The inputs into the determination of fair value are based upon the best information in the circumstances and may require significant management judgment or estimation.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. The Fund's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the investments.

The Fund assesses the levels of the investments at each measurement date and transfers between levels are recognized on the actual date of the event or change in circumstance that caused the transfer in accordance with The Fund's accounting policy regarding recognition of transfers between levels of the fair value hierarchy. There were no such transfers for the years ended December 31, 2018 and 2017.

As of December 31, 2018 and 2017, The Fund's investments in money market funds, certificates of deposit, U.S. government agencies securities and corporate bonds are classified as Level 1, while the taxable municipal bonds are classified as Level 2.

Notes to Financial Statements

Note 5. Investments

Investments at December 31, 2018 and 2017, including \$90,000 held for others as fiscal agent, as of December 31, 2018, consist of:

		2018		2017
	_		_	
Money market funds	\$	1,327,904	\$	385,814
Certificates of deposit		748,675		449,982
U.S. government agencies securities		3,065,811		3,070,421
Taxable municipal bonds		600,743		125,042
Corporate bonds		1,396,817		2,430,615
	\$	7,139,950	\$	6,461,874

Note 6. Liquidity and Availability

The following presents The Fund's financial assets as of December 31, 2018 and 2017, reduced by amounts not available for use within one year of the statement of financial position date because of donor-imposed restrictions:

	2018	2017
Financial assets at year-end:		
Cash	\$ 1,688,897	\$ 1,923,074
Unconditional promises to give, net	12,945,811	6,888,529
Investments	7,049,950	6,461,874
	21,684,658	15,273,477
Less amounts not available within one year due to:		
Donor time restrictions	8,804,147	3,781,695
	\$ 12,880,511	\$ 11,491,782

Every four to five years, The Fund launches funding cycles to achieve specific goals over the term of the funding cycle. Fundraising for the current cycle began in late 2017, and the funds raised will be spent down over a period beginning late in 2018 through the end of 2023. Consequently, financial resources available to support general operating expenses tend to be higher in the early years of each cycle. Cash in excess of amounts needed to support general operating expenses is invested in marketable securities.

Note 7. Property and Equipment

Property and equipment at December 31 consist of the following:

	 2018	2017
Furniture and fixtures	\$ 144,994	\$ 144,994
Leasehold improvements	224,916	224,916
Equipment	233,568	216,690
	603,478	586,600
Less accumulated depreciation and amortization	(531,820)	(486,494)
	\$ 71,658	\$ 100,106

Note 8. Amounts Held for Others as Fiscal Agent

During 2018, The Fund agreed to serve as fiscal agent on behalf of the Schwartz Ward Family Foundation (the Foundation) with respect to the Executive Principal Program (the Program) in partnership with Chicago Public Schools. The Fund received a payment of \$90,000 from the Foundation which will be disbursed during 2019 under the direction of the Foundation to Chicago Public Schools for payment of stipends to principals participating in the Program.

Amounts held for others as fiscal agent totaling \$90,000 at December 31, 2018, are reflected on the statements of financial position in an amount equivalent to the related investment.

Note 9. Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following reasons as of December 31:

	2018			2017
Subject to expenditure for specified purpose:				
Principal Fellowships Program	\$	100,000	\$	50,000
Principal Quality and Community of Practice Program		400,000		250,000
Executive Principal Program		82,500		-
Summer Design Program		62,500		-
The Chicago Principal Partnership		62,500		-
Fund 5		1,240,000		220,000
		1,947,500		520,000
Subject to the passage of time	1	12,676,944		6,851,028
	\$ ^	14,624,444	\$	7,371,028

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of the passage of time or other events specified by donors for the years ended December 31 for the following reasons:

	 2018	2017
Purpose restrictions accomplished:		_
Principal Quality and Community of Practice Program	\$ 250,000	\$ -
The Chicago Principal Partnership	125,000	200,000
Principal Fellowships Program	-	200,000
Summer Design Program	-	100,000
	375,000	500,000
Passage of specified time	2,577,333	2,389,653
		_
	\$ 2,952,333	\$ 2,889,653

Note 10. Operating Leases

The Fund leases its office facility under an operating lease that renewed for a four-year term beginning March 2017 and expires in February 2021. The lease provides for rental abatement and lease incentives for buildout of the space. The rent abatement and lease incentives were recorded as deferred rent obligations and are being recognized on a straight-line basis over the term of the lease, including the renewal period, as a reduction to rent expense. Monthly base rentals are in amounts up to \$14,191 over the term of the lease.

Notes to Financial Statements

Note 10. Operating Leases (Continued)

In addition to monthly base rentals, The Fund is required to pay allocated building operating and maintenance costs and taxes. Rent expense and share of building operating, maintenance and taxes paid under the office lease totaled \$219,536 in 2018 and \$184,268 in 2017.

The Fund also leases certain equipment under operating leases. Annual future minimum rental payments under the office and equipment lease agreements are as follows:

2019	\$ 168,748
2020	172,882
2021	31,666
2022	3,285
2023	 3,285
	\$ 379,866

Note 11. Grants to Others

The maximum amount payable under any grant is approved by The Fund's Board of Directors. Grant payments made by The Fund under various program initiatives totaled \$1,680,213 and \$2,004,215 in 2018 and 2017, respectively. These grant payments are included in educational leadership program investments and services on the statements of activities.

Grants authorized but unpaid at year-end are reported as liabilities. Conditional grant commitments are recorded as liabilities when the conditions on which they depend are substantially met. As of December 31, 2018, grants that have not met all of the conditions for recognition established at the time of the grant approval by The Fund's Board of Directors totaled \$872,500, all of which is scheduled to be paid in 2019 if all conditions are met.

As of December 31, 2017, grants that had not met the conditions for recognition established at the time of the grant approval by The Fund's Board of Directors totaled \$1,209,900, of which \$1,012,453 was paid in 2018, \$187,100 is expected to be paid in 2019, and \$10,347 will not be paid.

Note 12. Retirement Plan

The Fund has a 401(k) plan. Employees who meet age and length of service requirements may elect to make contributions to the plan through a salary reduction arrangement not to exceed \$18,500 of their annual compensation. The Fund makes a contribution for all eligible employees up to a maximum of four percent of their annual compensation. The Fund's contribution to the plan was \$54,707 and \$54,728 for the years ended December 31, 2018 and 2017, respectively.

Note 13. Contributed Services

During 2018, The Fund received in-kind contributions valued at \$30,584 for sponsorship of several of The Fund's events. During 2017, The Fund received contributed services valued at \$693,000 to assist in the evaluation of principal segmentation and principal programs for Chicago Public Schools. A member of The Fund's Board of Directors is a partner at the firm that provided these services. Additional contributed services valued at \$7,963 for video production services were received from a firm at which another of The Fund's Board members is a managing director. Contributed services are recorded at their estimated fair values in the statements of activities as revenue (in-kind contributions) and related program investments and services expense.